

# Revenue Management Techniques for Road Pricing

Kevin Pak 15 January 2009

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## **ORTEC & RM**



PhD in OR at Erasmus University Rotterdam:

- "Revenue Management: New Features & Models"
- RM specialist at ORTEC since 2005
- ORTEC is market leader in RM
- RM customers include:









One of the largest providers of OR solutions worldwide

Consultancy & Software

ORTEC

- 700 employees / 1000 customers
- Offices in Europe & North America

Supply Chain Optimization • Risk Management Workforce Scheduling • Route Optimization Production Planning • Revenue Management



- Optimizing de-icing routes
- Accounting for traffic in logistic decision making
- Response time optimization for traffic incidents
- Road Pricing

# **Road Pricing**



# Fairness

- Technical implementation
- Costs of implementation
- Environmental effects
- Effects on public transport
- **.**..
- How to determine price levels?





What is RM?

- Road Pricing vs. RM
- What Road Pricing can learn from RM
- Conclusions and questions





Using price and availability to manage demand such that revenues are maximized

Often used when facing:

Fixed capacity

Perishable capacity (deadline)

Sunk costs



Airline Company:

Remaining capacity: Remaining time: Expected sales rate:

100 seats10 weeks6 seats per week

 $\rightarrow$  Lower the price?



Sell your product in NL for €100 and in Belgium for €125:

Remaining capacity: Remaining time: Expected sales rate: 60 5 weeks 10 per week in Belgium 5 per week in NL

 $\rightarrow$  Limit availability in NL to 10?

## **RM** in practice

### <u>Hotel</u>

Wednesday & Saturday have different prices

#### <u>Airline</u>

10 different prices within Economy Class

Tour Operator

Daily price changes

(last minutes)

ma	a 17	72,50	72,50
di	18	72,50	72,50
we	) 19	72,50	72,50









The use of statistical & OR models has lead to enormous performance improvements and the growing importance of RM

Objective decision making based on actual data

Take into account more data and complexity

# **Basics of RM**

- Maximize revenues
- Fixed capacity
- Perishable capacity
- Sunk costs
- Fluctuating demand
- Advance reservations
- Product differentiation
- Price based control
- Availability based control

# Minimize traffic jams

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- Data collection
- Product differentiation
- Demand forecasting
- Price optimization
- Communication
- Evaluation



Time of day

- Day of week
- Transport type
- Road classification
  - A: expensive, B: normal, C: cheap



- Data collection
- Product differentiation
- Demand forecasting
- Price optimization
- Communication
- Evaluation



Unit of demand

Influences on demand

daily patterns, seasonal patterns, weather forecast, ...

Price elasticity !

Cross-correlations

Point estimate vs. distribution function



- Data collection
- Product differentiation
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<u>RM</u>: Set the price such that revenues are maximized

<u>RP</u>: Set the price such that traffic jams are minimized

Difficulties:

- Demand uncertainty
  Stochastic optimization
- Network effects (displacement) Combinatorial optimization



Deterministic approach:

Set the price such that <u>on average</u> there is no traffic jam *expected demand* ≤ *capacity* 

Stochastic approach:

Set the price such that the probability of a traffic jam is sufficiently small

 $Prob(demand \ge capacity) \le \alpha$ 

trade-off between price & probability









- Data collection
- Product differentiation
- Demand forecasting
- Price optimization
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## Conclusions



## Many similarities between RM & Road Pricing

- Price based demand management
- Fixed and perishable capacity
- Demand uncertainty (price elasticity, cross-correlations)
- Network effects (displacement)
- Also differences between RM & Road Pricing
  - Revenue maximization vs. traffic jam minimization
  - Dynamic vs. static control

A shame not to use available RM knowledge!



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